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## STAFF BIOGRAPHY

### Isaac Lustgarten

Isaac B. Lustgarten is a Founder of Occam Regulatory Solutions LLC and a former Managing Director. He is a financial services regulatory lawyer with experience as a partner in major law firms, a regulatory/compliance consultant, and in-house counsel at a regulator responsible for advising on regulatory issues, implementing advice, and developing best practices. Much of his practice at this time involved Dodd Frank implementation. He focuses on regulatory and compliance matters and strategic planning and counseling for both US and European financial institutions (funds, broker dealers, asset managers, and insurance companies) and banks. In addition to providing corporate governance and securities and bank regulatory counseling, he has represented significant financial institutions in a broad range of matters, including mergers and acquisitions, debt and equity offerings, structured finance transactions, new product development, corporate governance, anti-money laundering, capital adequacy, e-commerce, and internal investigations.

Isaac has worked on over a dozen bank acquisitions, and the acquisitions by non-US banks of numerous leasing companies, investment managers, mutual fund complexes, investment banks, and venture capital firms in the US. Much of Isaac's practice involves advising non-US banks on the US regulatory impact of their non-US acquisitions and mergers. In this context, he has represented several of the world's top 30 banks in their mergers with other banks and their acquisitions of insurance companies, industrial companies, investment managers, and investment banks.

A frequent speaker at financial services industry conferences and author of numerous articles, Isaac's articles on bank capital adequacy requirements, derivatives, and the US regulation of financial institutions have appeared in *American Banker*, *The Review of Banking and Financial Services*, *International Financial Law Review*, *SEC Insights*, and *Bank Director* magazines.

Isaac has recently written and spoken on corporate governance issues including a recent Securities Industry Association Conference on the impact of corporate governance reform on the activities of financial institutions and at New York University for the spring semester on the Legal and Regulatory Aspects of Corporate Governance. Two of Euromoney's Legal Guides have listed Isaac as one of the world's leading corporate governance lawyers and one of the world's leading banking lawyers, and he is in *The International Who's Who of Business Lawyers - Banking 2003*.

A magna cum laude graduate of Princeton University, Isaac received his law degree from Columbia University where he was Managing Editor of the *Journal of Transnational Law*.